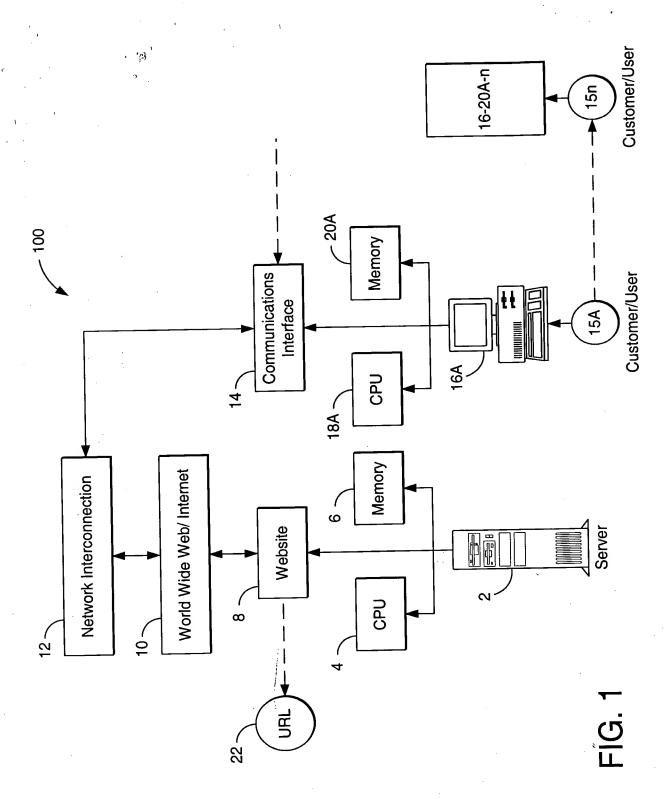
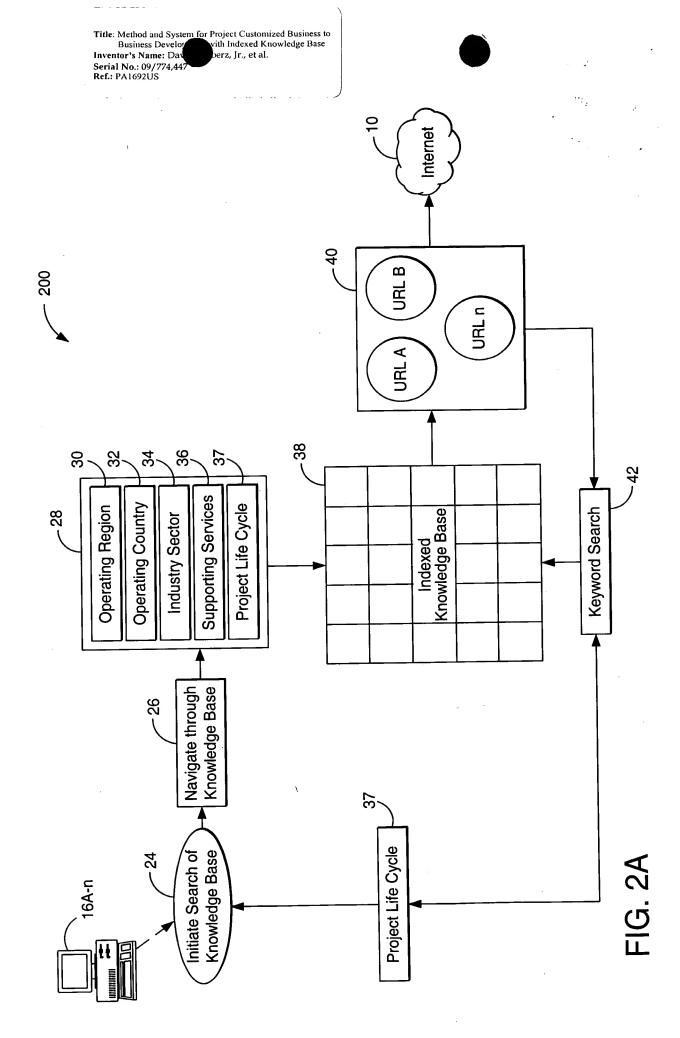
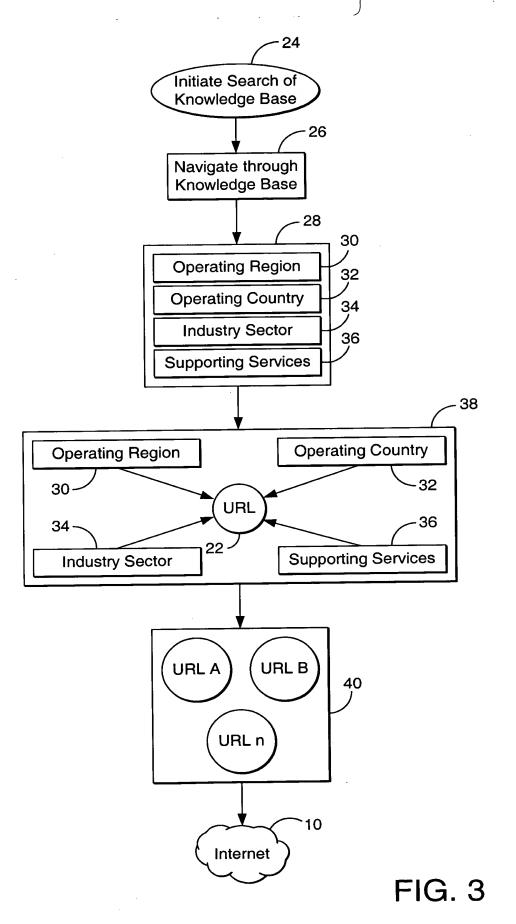
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Business Development with Indexed Knowledge Base entor's Name: David J. Goerz, Jr., et al. erial No.: 09/774,447
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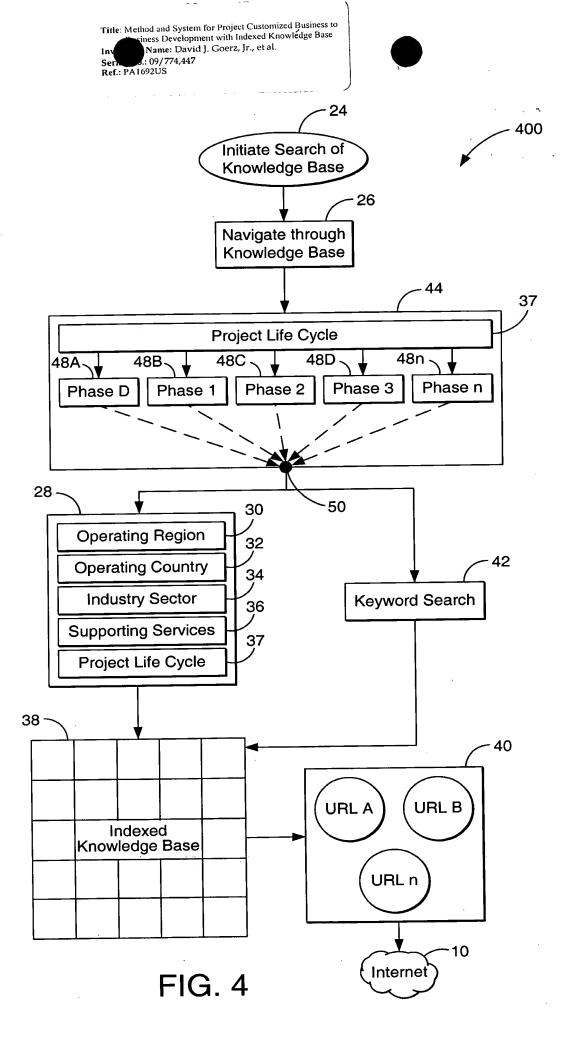


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Business Development with Indexed Knowledge Base ntor's Name: David J. Goerz, Jr., et al. l No.: 09/774,447 .: PA1692US - 24 Initiate Search of Knowledge Base Navigate through Knowledge Base - 28 30 Operating Region 32 **Operating Country** 34 **Industry Sector** 36 **Supporting Services** 38 **Operating Country Operating Region** 32 30 Project Life Cycle 36 34 37 -**Supporting Services Industry Sector** URL B **URL A** 40 URL n 10 Internet FIG. 3A

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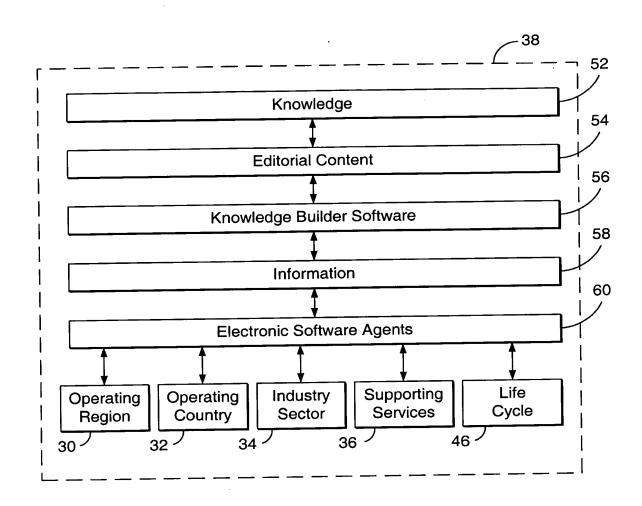
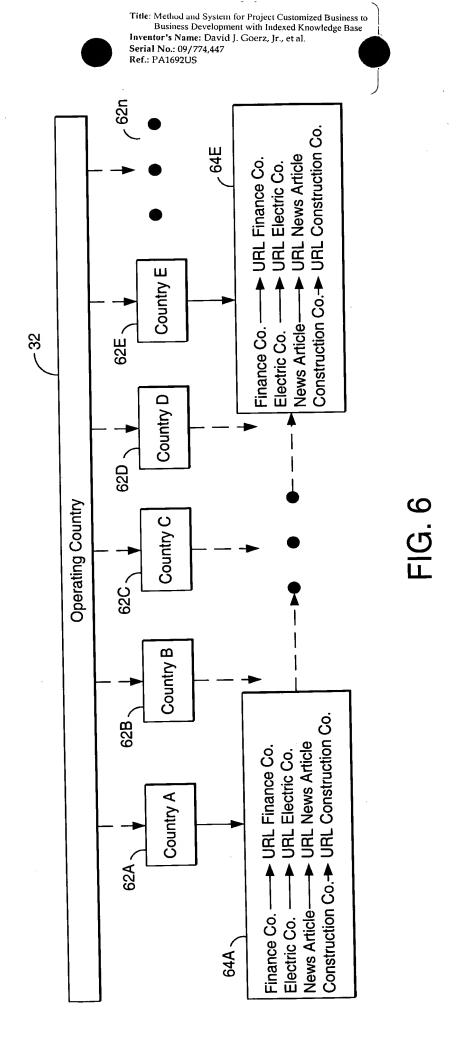
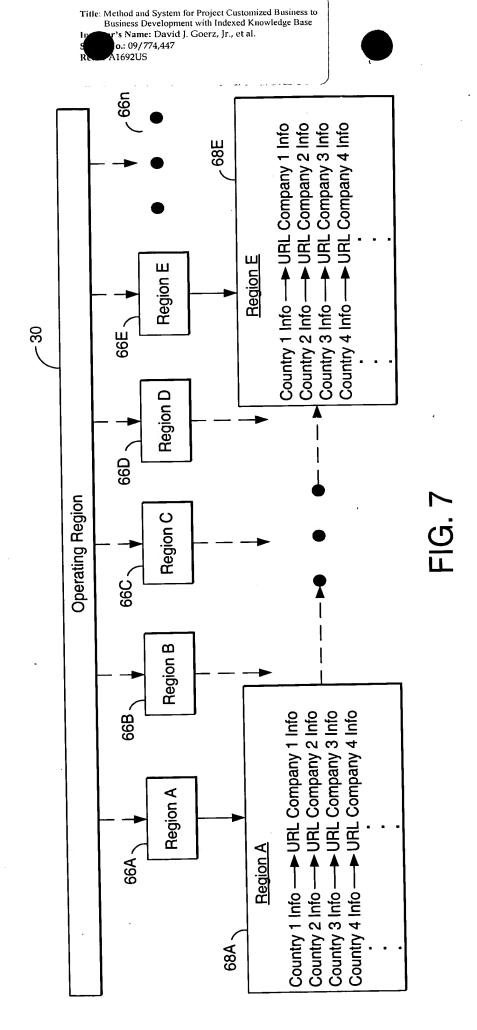
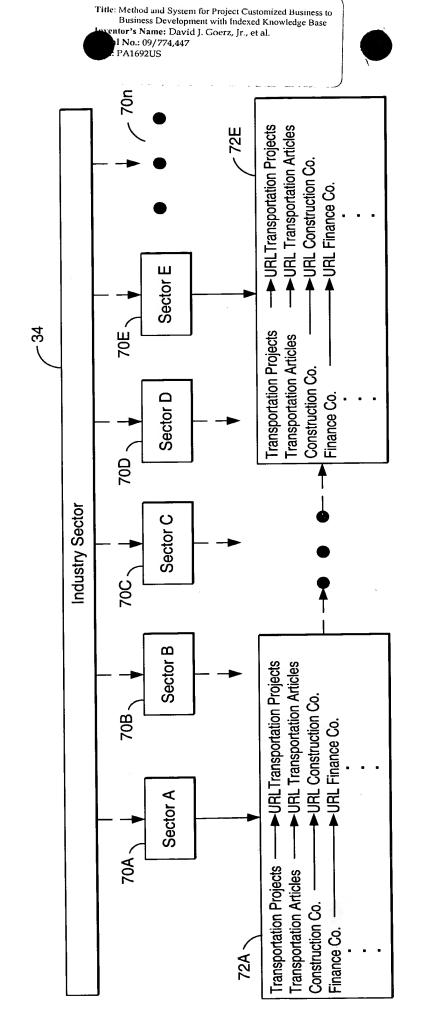


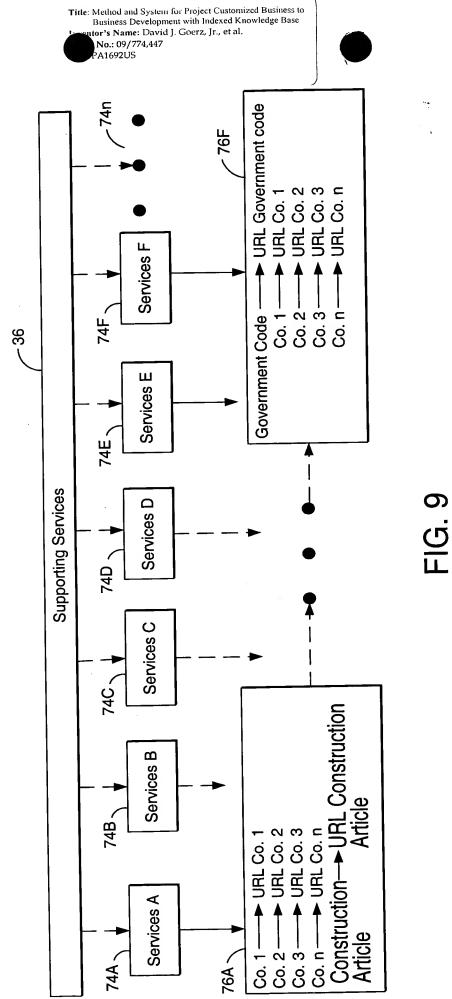
FIG. 5

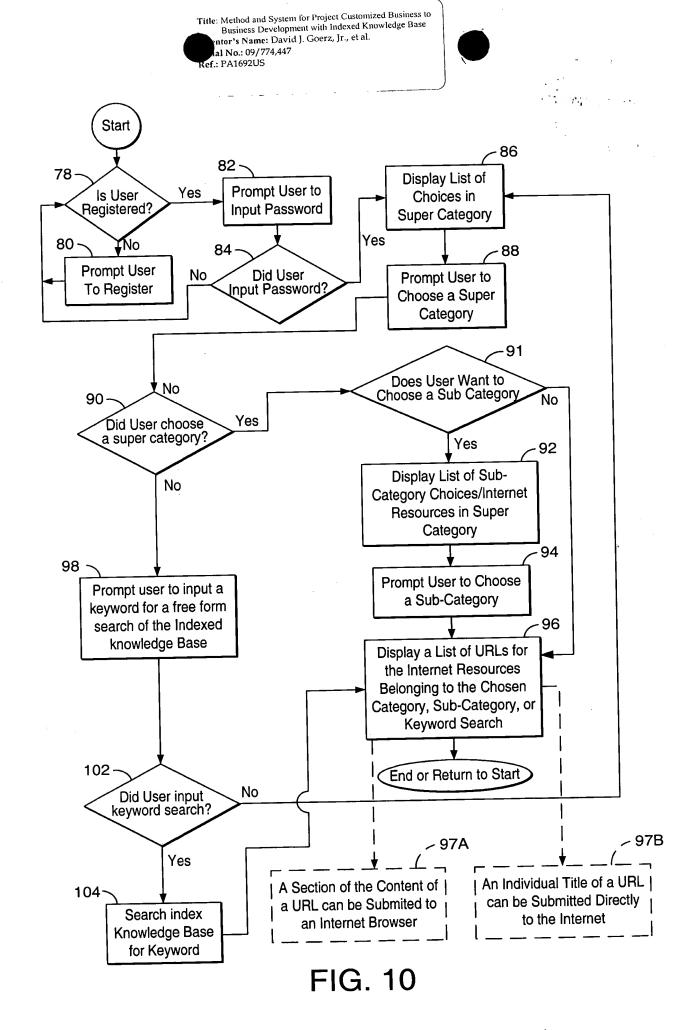


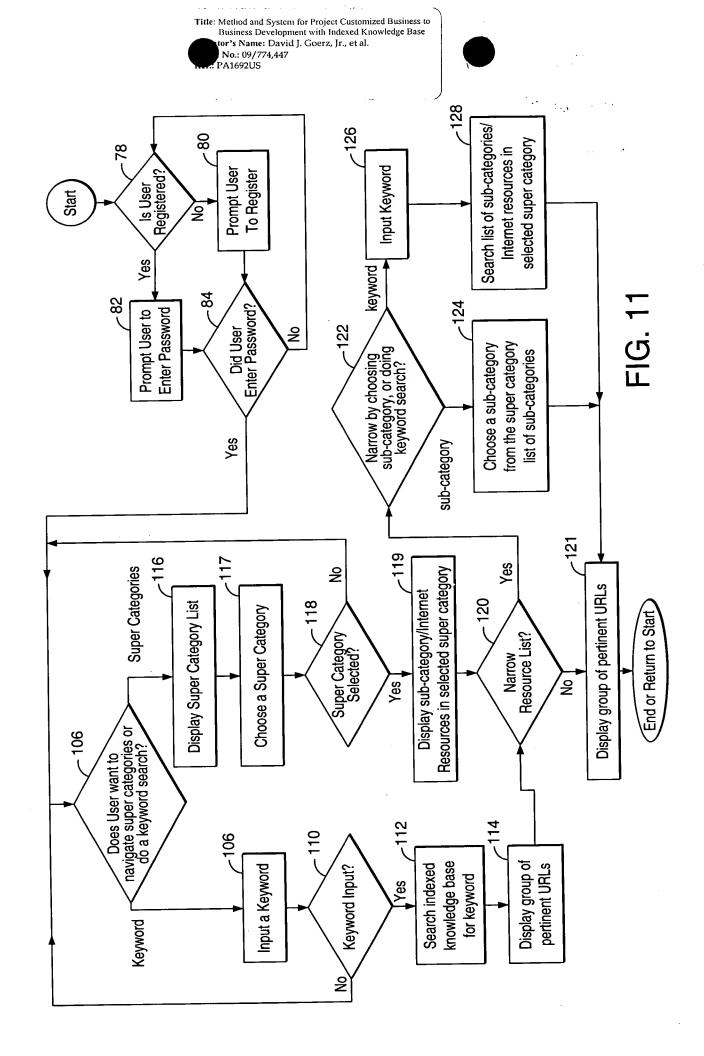




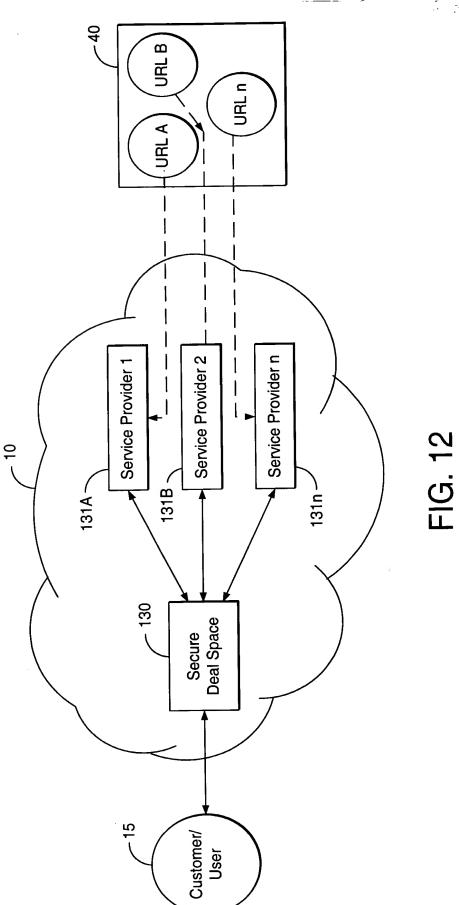
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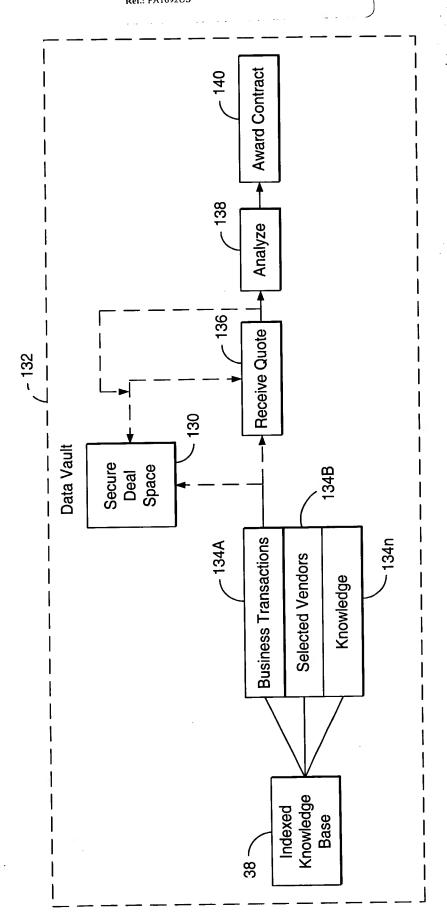
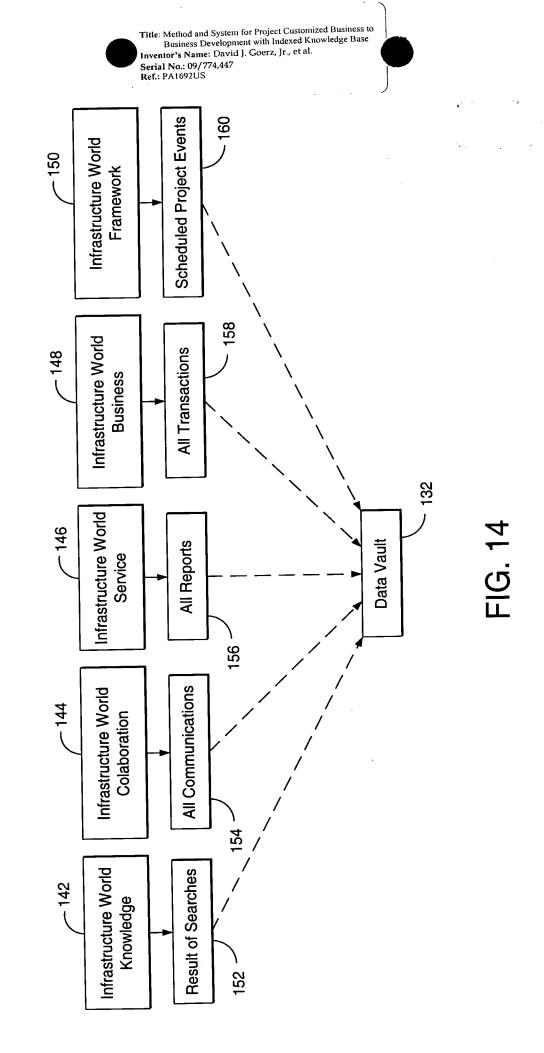


FIG. 13



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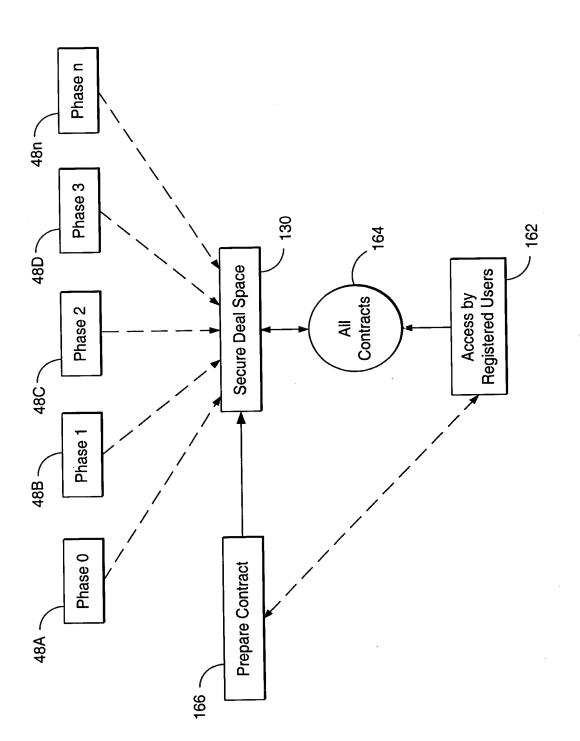


FIG. 15

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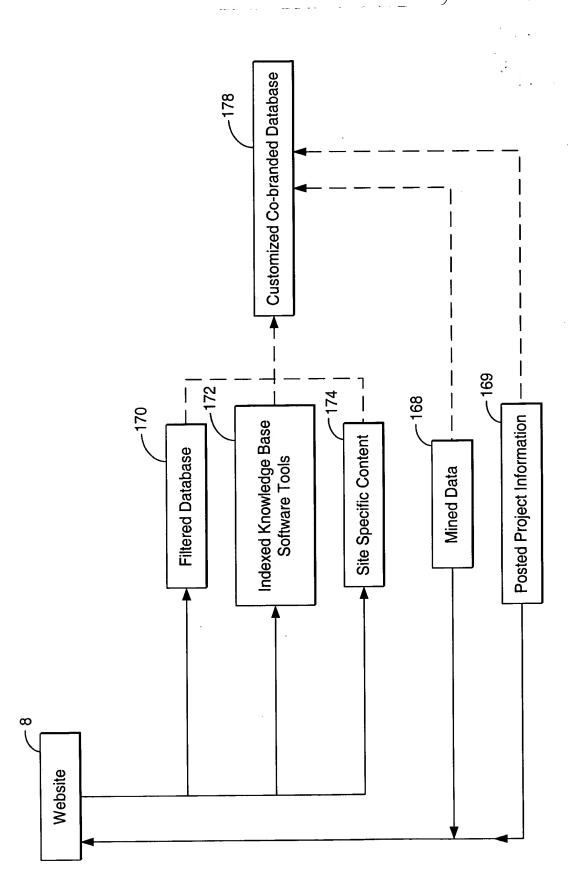
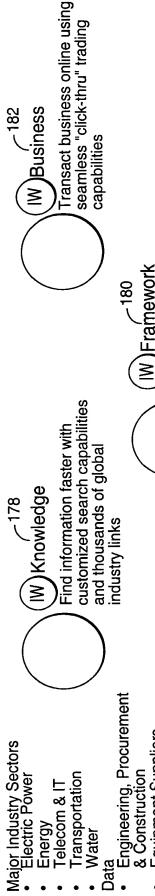


FIG. 16

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Procurement

FIG. 18A

Insurance

The Concept Phase of Greenfield Project Development Conceptualizes the Developer's business Goals, Identifies Deal Flow, Screens Opportunities to Align Deal Flow with Business Goals and Selects Projects for the Feasibility Phase of Review iw) conceive and Plan for a Project Click on the Arrows for Best Practices Handbooks to (IW)Collaborate IW)Knowledge IW)Business Guided in its Earliest Phase IW)Service Tour Select Sitemap Screen Infrastructureworld.com>iwFramework>Homepage>Concept Phase>Process Flow Guide Search \ iwKnowledge Contact Us Greenfield Project Process Flow Guide 2. Identify iwFramework 문 Concept Phase Conceptualize Feedback Procurement Cycle Profiler Finance Profiler Insurance Risk Mgt Profiler About Us Sext WORLD.COM Process Flow Guides Import News Feeds Return to Homepage Infrastructure Management Tools IW.com Call Center Project Dashboard Personalize Page Contact Us Expert Resources Project Life Cycle Update Profile Data Vault Tour **Previous** Home **iwBusiness** Directory

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oerz, Jr., et al.

FIG. 18B

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Task Assignment Checklist

Project Structuring Finance Insurance Procurement

Execute PPA - 10/31/00
Permits & Approvals - 3/31/01
Financial Closing - 5/30/01

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Project Structuring Finance Insurance Procurement

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Project Structuring

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Continue to Structuring Reject Project Re-Evaluate Project

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FIG. 18G

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Project Release Takes Place As and When All Formal Approvals, Permits, Assigns and Financing Have Been Obtained Logout FIG. 18H Click on the Catergories for Best Practices Handbooks to Review Closing Checklist and Project (IW)Collaborate IW)Knowledge **IW**)Business Guided W)Service Release Guidelines Tour Sitemap Infrastructureworld.com>iwFramework>Homepage>Project Release>Process Flow Guide Search | iwKnowledge Environmental Contact Us Operational iwFramework Greenfield Project Process Flow Guide Financial Regulatory Legal/ Conditions recedent 是是 Project Release Feedback Procurement Cycle Profiler About Us Finance Profiler Insurance Risk Mgt Profiler Sext WORLD.COM Contact Us Expert Resources IW.com Call Center Data Vault Tour Process Flow Guides Import News Feeds Infrastructure Return to Homepage Management Tools Project Dashboard Personalize Page Update Profile Project Life Cycle **Previous** Home **iwBusiness** Directory

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Project Release Authorized Reject Project Re-Evaluate Project

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With All Conditions Precedent Met, Debt Funding Occurs and Gives Rise to Mobilization, Final Engineering, Procurement Release and Start of Construction to Culminate In Testing 6. Start-up Logout Commercial (W) Practices Handbooks to Review Operation Click on the Arrows for Best IW)Collaborate (W) Knowledge Project Implementation 5. Construction Checklist and Guides IW)Business Guided IW)Service Tour Sitemap Infrastructureworld.com>iwFramework>Homepage>Project Implementation>Process Flow Guide 4. Procurement Search \ iwKnowledge Contact Us 3. Engineering Greenfield Project Process Flow Guide iwFramework Mobilization > Accept/Proceed to Operations Reject Project 물 Implementation **Project** Re-Evaluate Project 1. Debt Funding > Feedback and Start-up Procurement Cycle Profiler About Us Insurance Risk Mgt Profiler Sext WORLD.COM Infrastructure Update Profile Import News Feeds Process Flow Guides Project Life Cycle Return to Homepage Management Tools IW.com Call Center Project Dashboard Personalize Page Expert Resources Finánce Profiler Data Vault Tour **Previous** Home Contact Us **iwBusiness** Directory

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Task Assignment Checklist	Project Milestones
Project Structuring	<ul> <li>Execute PPA - 10/31/00</li> </ul>
<ul> <li>Finánce</li> </ul>	<ul> <li>Permits &amp; Approvals - 3/31/01</li> </ul>
<ul> <li>Insurance</li> </ul>	<ul> <li>Financial Closing - 5/30/01</li> </ul>
<ul> <li>Procurement</li> </ul>	<ul> <li>Notice to Proceed - 06/05/01</li> </ul>
Activities Under Way	Last Updated
<ul> <li>Non-Recourse Debt RFP Response Received</li> </ul>	<ul> <li>31 August 2000</li> </ul>
<ul> <li>Engineering / Design RFP Out</li> </ul>	

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FIG. 19A

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FIG. 19B

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FIG. 19C

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Construction

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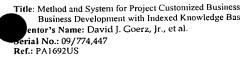
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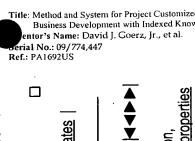
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ABB is a global \$30-billion engineering and technology company serving customers in electrical power generation, <u>properties</u>

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Courtesy: HomePage | properties ABENGOA S.A. ABENGOA is a solid industrial group with highly specialised companies evolving from the integral services market. Their...

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Construction Equipment

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Design, Engineering,

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Acres International is a leading international consulting engineering, planning and management company of engineers, scientists... 4

ACS, Actividades de Construccion y Servicios, S.A. Turning the rains on the plains of Spain into electricity has provided the current for growth at ACS Actividades de ഗ Construction Companies

Maintenance & Operations nspection & Expediting

AD Group ဖ Speciality Contractors

FIG. 19E

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properties

The AD Group is one of the leading general contractors of Turkey, having expertise in all phases of the EPC industry,

specializi...

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Adolf Lupp GmbH + Cp. KG, Nidda, Germany This company is working in raod construction, carrying out underground works for public employers and implementing

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<u>AEC Engineering</u> aec engineering, engineering, inspecting, engineers, inspectors, engineer, Inspect, coatings, coating, lanks, stacks, bins,

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Firm specializes in industrial, civil and telecommunications. AHMAD NASSIR ALBINALI & SONS CO 6.

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ransportation

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FIG. 19F

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<u>Aalborg Boilers A/S</u>
Aalborg Boilers Aalborg Boilers is an energy engineering and boiler production company specialised in development, design, Courtesy: HomePage | properties

તાં Engineering, Procurement &

Aalborg Industries, Inc. Supplies systems, thermal fluid heaters, enconomisers, heat exchangers and inert gas systems. Industrial

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ABB Alstom Power Abmepage A World Leader in Power Generation. A new force in Energy providing our customers properties with comprehensiv...

4 Other Equipment Suppliers

properties ABB Automation ABB serves customers in power transmission and power distribution; automation; oil, gas and petrochemicals; building technologie...

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ABB Turbo Systems 6

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7. ABCO Industries, Inc.

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Advanced Alternatives Energy Corp. AAEC is dedicated to empowering humanity, to maintain its environmental sustainability, through global networking on the properties

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properties Ahlstrom Ahlstrom is a privately owned global paper, packaging and technology group. Its net sales totaled EUR 2,164 million in 1999 and...

<u>ABCDEFGHIJKLMNOPQRSTUVWXYZ</u>

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**⊞** Water

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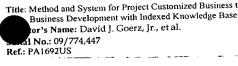
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A defence of the expectations theory as a model of us long-term interest rates, January 2000
A DEFENCE OF THE EXPECTATIONS THEORY AS A MODEL OF US LONG-TERM INTEREST RATES Working papers
Working paper No. 85 A DEFENCE OF...

A multi-country comparison of the linkages between inflation and exchange rate competitiveness, August 1997 A MULTI-COUNTRY COMPARISON OF THE LINKAGES BETWEEN INFLATION AND EXCHANGE RATE તાં Engineering, Procurement &

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A NOTE ON ALTERNATIVE MEASURES OF REAL BOND RATES Working Papers Working paper No. 80 A NOTE ON ALTERNATIVE MEASURES OF REAL BO... Ś

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FIG. 19M

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s Name: David J. Goerz, Jr., et al.

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properties ACE(Asias first Online marketplace for buying and selling international telecoms capacity)
The Asia Capacity Exchange (ACE) is the first Asian-based online markeplace for trading telecommunications capacity. raders pl.. 4.

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Energy Engineering, Procurement

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ACN Energy
ACN Energy is offering electric power and natural gas services to the residential and small business customers as well at to commerc...

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Allegheny Power Pa Retail Access Pilot Program The files provided are in Adobe Acrobat Fomat To view them you will need to download the 7 Bandwidth Trading &

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properties Allegheny Power Allegheny Fince (NYSE:AYE), incorporated in Maryland in 1925, is an electric utility holding company that derives substa...

<u>Altra Energy Technologies, Inc.</u> Altra Energy Technologies, Inc. along with its subsidiaries, is the leading provider of business-to-business e-commerce

products.. Fuel Trading & Exchanges

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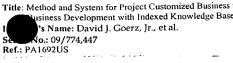
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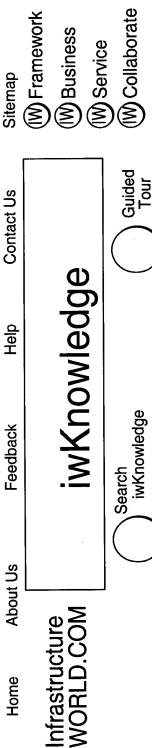
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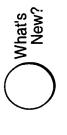
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 Belgium Electrabel SA Electrabel not only provides electricity; we also supply natural gas, steam, cable TV, and drinking water. Energy

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London electricity supplies gas and electricity to the UK.R Independent Energy UK Limited 4. S.

London electricity plc London Electricity supplies gas and electricity to the UK. 6

Manweb Manweb is a ScottishPower company. The Manweb area covers 12,200 square kilometres in Mersevside.

FIG. 191

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properties properties properties 10. <u>National Power</u> National Power's principal business is the generation and retail of electricity. We build, invest in, own, operate and Midlands Electricity National Grid Co National Grid Cheshire and no.. meb.co.uk ထ ത് Regulations & Regulatory Requlations & Requlatory Regulations & Regulatory <u> Agencies - Multilateral</u> Agencies - Federa Sector Overviews Agencies - State Projects & Bids

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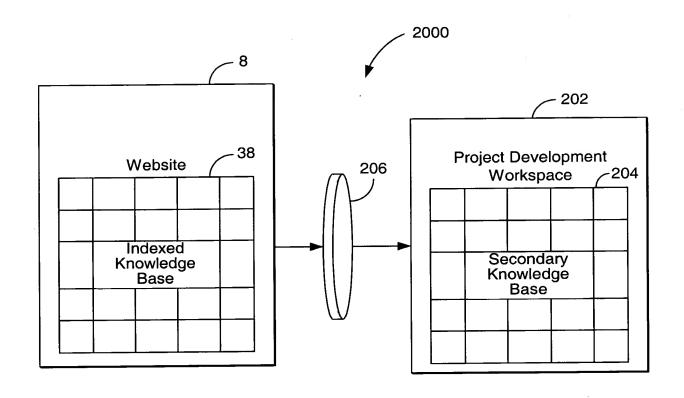


FIG. 20

Start 206 On the Internet, connecting to a project development Website 208 Identifying a project 210 Identifying resources on the project development Website that may be pertinent to the project 212 Establishing a project development workspace 213 Optionally, installing a firewall between the project development workspace and the project development Website 214 Initializing the project development workspace by copying project pertinent information from the Website to the workspace 216 Customizing the workspace according to the project's needs 218 Updating the workspace from the Website as needed by theproject, or when new information is added to the Website end FIG. 21

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